

Welcome,

I love this year's annual report title, **The Journey Toward** A Healthy Life. It captures our commitment to women and children as both lifelong and involving great distances. Imagine the journey from our distribution center in New York, where a box of lifesaving medicine, donated by one of our pharmaceutical partners, travels more than 8,000 miles to South Sudan, where these supplies make the difference between life and death for a sick child or pregnant woman. Because of Catholic Medical Mission Board (CMMB), lives are being saved, heartaches avoided, and health and hope offered to countless mothers and children.

By working together, we're delivering sustainable change and healthier lives—from pregnancy through adulthood. Built on decades of experience, our integrated approach to health delivers impact across the most critical stages of life. You'll want to read the stories of some of the lives we've changed in this report. Together, we're bringing health and dignity to woman and children living in extreme poverty.

Thank you for making 2017 a milestone year for CMMB. Together, we reached **more than one million people** with access to quality healthcare. We are humbled by and grateful for your own journeys of compassion and care.

In faith and friendship,

President and CEO. CMMB

Bruce Wilkinson



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Dear Friends,

Throughout our life journey, it is important to remember that we can consciously choose to be God's hands and feet on earth. In this way, we make God's love known to our fellow men and women, particularly to those who are poor and marginalized. St. Vincent de Paul mused that charity is a heavy burden to carry; it is not enough to give soup and bread—all must be given with great love. Real charity is characterized by love and is delivered in relationships and, when possible, relationships that help others grow. At CMMB, we seek to be guided in our mission by these urgings.

Please read this year's annual report through the lens of charity and the Spirit of God, alive in our lives and in our world. Join us on this incredible journey of love.

Many blessings,

Lietu Raumany Mayrihan, sc General Superior, Sisters of Charity of Saint Elizabeth Board Chair, CMMB



MEET SISTER ROSEMARY

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From Pregnancy Through Adulthood, We Deliver Sustainable Change

Together we are bringing health and dignity to women and children living in extreme poverty. Thank you for being a part of this journey.



Built on decades of experience, our integrated approach to health delivers impact across the most critical stages of life.

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BEATING THE ODDS IN SOUTH SUDAN

In South Sudan, Mary was excited about the delivery of her first baby. But after three days of excruciating labor without progress, she fell unconscious. Her family was afraid that both mother and baby would die. Our community health worker quickly coordinated emergency transport, and Mary reached our partner healthcare facility within an hour. With little time to spare, Mary was treated with intravenous fluids and prepared for an emergency C-section. A highly skilled CMMB doctor delivered Mary's first child, a healthy, six-pound girl.

Mary and her baby are among the lucky ones—both survived. One of the most challenging and hard-to-reach areas on earth, South Sudan has one of the world's highest maternal and child mortality rates. In 2017, our Safe Motherhood program continued to save lives.

In Nzara, the maternity ward at the primary health care center provides basic emergency care. Neonatal services and a functional operating theater are supported by doctors and midwives, who benefit from ongoing professional development. Our active network of community health workers and traditional birth attendants educate women about prenatal care. Expanding awareness and knowledge of CMMB's Safe Motherhood services is dramatically increasing the likelihood of safe, healthy deliveries in this poor, remote community. In 2017, 13 percent of women giving birth at the health center required C-sections. Without access to this highly skilled intervention at a quality facility, most of these women and children would have died.

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2017 Global Impact Fact

68,447

Pregnant women received essential medical care, including regular pre- and postnatal check-ups

Supporting Healthy Pregnancies Worldwide:

2017 Highlights

Haiti

In Cîté Soleil, 400,000 people struggle to survive extreme poverty. This huge slum in Port-au-Prince is one of the poorest and most dangerous areas in the Western Hemisphere. We're supporting pregnant women through a partnership with the Daughters of Charity at the Centre de Nutrition et de Santé Rosalie Rendu. In 2017, nearly 4,000 pregnant women relied on the sisters for prenatal care, including HIV screening. Every woman knew her HIV status after her first prenatal visit. Together with our partners, we're working towards an AIDS-free generation worldwide.

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Peru

Development has bypassed many remote, rural communities, including the indigenous regions of Huancayo and Trujillo, where CMMB works. Pregnant women commonly suffer from anemia, caused by food insecurity, poverty, and lack of access to health services. In Peru, our partnership with the Bon Secours Health System supports the most vulnerable women. In 2017, we nurtured healthy pregnancies with monthly home visits, nutritional support, and health education workshops. Nearly 100 percent of the women enrolled in our program gave birth at a quality health facility with skilled care, significantly above the average in these marginalized communities and significantly above Peru's national average.

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SUPPORTING THE FIRST MOMENTS OF LIFE IN ZAMBIA

"It's a girl!" Supporting a newborn's first moments of life was a highlight shared by doctors participating in CMMB's medical mission trip to Mwandi. Our lifesaving, life-changing mission trips strengthen health systems. In remote, rural Mwandi, at-risk newborns are especially fragile. Broken incubators, outdated equipment, and lack of skilled staff critically impact infant survival. International volunteers such as OB/GYN Danielle Beidleman, MD, make a difference. She explained that she was drawn to her specialty by "the many different aspects of women's healthcare and the opportunity to learn about myself and to connect with patients."

As a volunteer, Dr. Beidleman participated in training for community health workers and mentored and trained hospital staff. She also gathered information about the needs of Mwandi Mission Hospital and about which health conditions most seriously affected the community. Playing a

part in the first moments of life for the newest resident of Mwandi Village was a memorable bonus.

CMMB was founded by a physician in 1912. Dr. Paluel Joseph Flagg, a young resident on the staff of St. Vincent's Hospital in New York City, had suffered the loss of his wife and newborn child. This personal tragedy led him to dedicate his life to serving others. During her week in Mwandi, Dr. Beidleman encountered moments where "it was a matter of life or death." That's why, more than 100 years after Dr. Flagg's work began, CMMB continues to send highly skilled volunteers to marginalized and hard-to-reach localities, where they work to keep mothers and their newborns alive. In 2017, our volunteer program placed 841 volunteers in 14 countries, including Zambia. Together, these skilled, dedicated people, including Dr. Beidleman, donated 90,515 volunteer service hours, valued at US\$5.2 million.

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2017 Global Impact Fact

90,515

Hours of service provided by highly skilled volunteers in 14 countries Supporting Newborns Worldwide:

2017 Highlights

Peru

Here, 63 percent of child mortality occurs during the first 28 days of life. In remote, marginalized communities, the number of neonatal deaths can be double the national average. In Trujillo, with support from Johnson & Johnson, we launched Bienvenidas a la Vida (Welcome to Life). The program addressed factors unfavorable to an infant's survival, including low birth weight, premature birth, maternal anemia, asphyxia, and infection caused by delayed access to essential care or substandard quality of care. Bienvenidas a la Vida is a nationwide program supported by the Peruvian government. In 2017, it targeted more than 175,000 of the most vulnerable pregnant women and children across Peru.

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South Sudan

South Sudan has one of the world's highest infant mortality rates—every year, 16 percent of newborns will die. Our Safe Motherhood program is making a difference with interventions that educate women and strengthen health facilities. Nearly 100 percent of women enrolled in our program in Nzara County gave birth to healthy newborns at the Nzara Primary Health Care Center. At all partner facilities in South Sudan, we're supporting newborn health by preventing mother-to-child transmission of HIV (PMTCT) through testing, counseling, and antiretroviral therapy, available to every pregnant woman enrolled in CMMB programs.

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FREE CARE AND MEDICINE FOR THE MOST VULNERABLE IN HAITI

Four-year-old Jean Dany was feeling very sick and sad when his mother, Etienne, brought him to see Dr. Registe at the Saint Rose de Gris-Gris Health Center in rural southeast Haiti. He had a cough and red, swollen eyes. Jean Dany and his family live in extreme poverty in their remote community, without access to running water, sanitation, or electricity. Through a partnership with CMMB, the health center offers free care and medicine to the most vulnerable patients, including children under five like Jean Dany. It's a relief to mothers like Etienne. With limited economic opportunities, most women struggle to provide their children with basics, including food. Healthcare and medicine are often out of reach. Dr. Registe assured Jean Dany that he would soon be feeling better, prescribing antibiotic eye drops and medicine for his cough.

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Forty years ago, in October 1978, Sister Evelyn Tremblay asked Haiti's Ministry of Public Health to construct a clinic and pharmacy in the rugged hills of Gris-Gris. Sister's request was granted, but over time, lack of staff, medicine, and equipment left the Saint Rose de Gris-Gris Health Center nonfunctional. Local children and their families no longer had easy access to critical care and medicine. With support from CMMB, a newly renovated Saint Rose de Gris-Gris Health Center opened in January 2017. The project was supported by multiple faith-based partners and the Haiti Child Health Project. The clinic is now open 24/7, offering healthcare, pharmacy, and vaccination services to more than 20,000 area residents, including Jean Dany and his siblings. It is also a beneficiary of CMMB's pharmaceutical donation program. By supporting child health with increased access to checkups, vaccines, and essential medicines, we're investing in a better future for all.

2017 Global Impact Fact

234,249

Children received essential healthcare services, including check-ups, vaccinations, and growth monitoring

Supporting Healthy Childhoods Worldwide:

2017 Highlights

Kenya

In Kitui South County, access to safe water is a major challenge. Drought and distance force families to rely on contaminated water sources. Children commonly suffer from diarrhea, as well as waterborne diseases and infections such as cholera, dysentery, and typhoid. In 2017, CMMB worked with Procter & Gamble to educate families and distribute 2.1 million water purification products. CMMB-trained teachers and school health club leaders at more than 100 schools reached nearly 20,000 schoolchildren with education to improve handwashing and other hygiene practices. By increasing access to safe water, we're improving the dignity, quality of life, and health of the most vulnerable children.

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South Sudan

In February 2017, famine was declared in South Sudan. As part of a response to widespread malnutrition, CMMB partnered with the Ministry of Health to screen and identify at-risk children and to distribute nearly 100 metric tons of food. Working in affected communities, including Ezo, Nzara, Yambio, and Mvolo, 12,000 children between the ages of six months and five years received healthcare and nutrition support. Severe food insecurity disproportionately affects the most vulnerable, including people with HIV, young children, and pregnant and nursing women. We're working with partners to keep children alive, especially during emergencies.

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CMMB 2017 Annual Report





MAKING DREAMS A REALITY IN KENYA

At the Oasis Secondary School in Kenya, Sarah is more than a teacher. To her students living in poverty, she is also a counselor, mentor, and advocate. Sarah leads the DREAMS program at her school. DREAMS stands for Determined, Resilient, Empowered, AIDS-free, Mentored, and Safe. Sarah told us, "Parents can't even provide basics. These girls confide in me and treat me like a surrogate mother. I help them with essentials for dignity like underwear and sanitary supplies. These things keep girls in school." Through mentors like Sarah, DREAMS educates adolescent girls with information about menstruation and other aspects of their changing bodies. Sarah said, "DREAMS makes teens feel valued and cared for. Children living in poverty are vulnerable to sexual and labor exploitation just to meet basic needs. Teachers play a big role in protecting these children, filling in where their parents are unable to."

Funded in part by the U.S. President's Emergency Plan for AIDS Relief (PEPFAR) and the United States Agency for International Development (USAID), an agency of the U.S. Department of State, DREAMS is a partnership to reduce HIV infection among adolescent girls and young women aged 10 to 24 in Kenya and nine other countries in sub-Saharan Africa. In 2017, more than 3,000 at-risk adolescent girls and young women in Kenya were enrolled in DREAMS. The project helps girls from impoverished communities stay in school at key dropout points by making schools more girl-friendly and gender-equitable. DREAMS also facilitates partnerships with the private sector to expand scholarships for project participants. Our work is building girls' self-esteem to help them stay healthy, safe, and in control of their decisions and futures.

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2017 Global Impact Fact

45,725

Adolescent girls and young women received HIV prevention, testing, and linkages to care

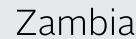
Supporting Adolescent Girls Worldwide:

2017 Highlights

South Sudan

In 2017, ongoing violence and conflict forced thousands to flee their homes and farms. At refugee camps in Yambio, Nzara, and Ezo counties, women and adolescent girls were especially vulnerable. Campaigns against gender-based violence (GBV), conducted in key locations, reached nearly 10,000 internally displaced people. Social workers and case managers engaged survivors, connecting women and adolescent girls to available healthcare services. The distribution of 1,500 dignity kits, containing reusable sanitary pads, addressed hygiene needs and contributed to mental and physical well-being. We're committed to upholding the dignity of adolescent girls and women of all ages.

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In Zambia's DREAMS program, CMMB uses an integrated model to deliver and refer vulnerable adolescent girls and young women to the services they need to lead healthy lives. To engage this group in a meaningful way, safe and supportive spaces have proven a valuable tool. DREAMS educates girls on sexual and gender-based violence and nurtures life skills, including financial literacy. In 2017, 22,050 at-risk adolescent girls and young women were enrolled in DREAMS in Zambia. By working to keep girls in school, we're making a commitment to education, economic empowerment, and ultimately, to equality.

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CREATIVE SOLUTIONS TO OVERCOME POVERTY IN PERU

In 2017, CMMB Peru launched a pilot for a new livelihood initiative to expand our work with women already benefiting from our health education programs. Roxana is a mother of two young children. Separated from her husband, she moved back home with her parents and struggled to get by. Roxana said, "The community health volunteer from CMMB invited me to join the program. She knows that my biggest challenge is not having an income. My children's father does not have steady work. This program is helping me and my children, but it is more than that. The other women share my struggles. They have become my friends. They lift me up when I am feeling discouraged. It is difficult to work to be a mother. These skills give me hope that one day I can give my children a better life."

We know that including women in entrepreneurial activities not only benefits families financially, but also supports women who are often isolated and left out of decision making. To address

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this well-being and empowerment issue, the project brings marginalized women together to produce hand-crafted, high-quality soft toys and earn money from their hard work and creativity. Unlike many low-skill jobs that women living in extreme poverty are limited to, like collecting water or selling produce, this program gives women the time and freedom to use their imagination.

Women enrolled in the project are taught by professional artisans to craft the toys and guided from design through delivery to online retailers and shops. In 2017, the pilot included 25 percent of Trujillo women enrolled in CMMB's livelihood projects. Because the toys are made from nontoxic, sustainable materials, the initiative is both socially and ecologically sound. Based on its popularity in the community and its profitability, CMMB Peru plans to scale the project up in 2018.

2017 Global Impact Fact

317,246

Women received health and social services, including testing, counseling, and treatment for HIV, and support for gender-based violence

Supporting Women's
Health and Well-Being
Worldwide: 2017 Highlights



In remote, rural communities, lack of education, information, and awareness limit a woman's ability to keep her family healthy. Mothers' clubs are an opportunity for the poorest women to learn basic infant and child care and hygiene protocols. Led by trained community health workers, women who complete a health education curriculum on these topics are honored with a public graduation ceremony. In 2017, 36 mothers' clubs empowered 900 women with the skills to make a healthy impact on their families and communities.

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Hait

Zambia

Financial literacy training is critical to help women break out of the cycle of extreme poverty. Due to high unemployment and illiteracy, women in Zambia suffer disproportionately from poverty and gender-based violence. In 2017, CMMB partnered with a division of Standard Bank Group based in South Africa and launched Anakazi, a women's banking program in Zambia's capital, Lusaka. At-risk women already participating in CMMB's health education and savings groups received training in record keeping, calculation of profit and loss, and skills for growth. By working with partners to equip budding female entrepreneurs with mentors, networks, and convenient banking and business education, we can give marginalized women the tools they need to succeed.

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2017 Emergency and Disaster Response Highlights

When women and children face emergencies, we respond. When their lives are suddenly disrupted—by war, conflict, or natural disasters—we're dedicated to helping the poor and marginalized who, having so little, have the most to lose. We deliver essential medicines and supplies, provide access to healthcare, and recruit skilled volunteers to support medical missions. With five fully staffed country offices and an extensive network of trusted global partners, we can respond however, whenever, and wherever help is needed.



March

Flood Relief in Peru

"By working with partners, we quickly mobilized a comprehensive, community-based intervention."

—Ariel Frisancho, MD, CMMB country director, Peru

In March 2017, a catastrophe unfolded in Peru, including Trujillo, where CMMB operates programs. Heavy rains caused massive flooding, covering entire neighborhoods with water and mud. More than 20,000 people were affected. Most families lost all they had, including access to food, safe water, and healthcare. With support from Procter & Gamble, we provided nearly 600,000 water purification tablets to 10,000 affected households. By mobilizing resources from additional partners, including Johnson & Johnson, our Peru teams increased access to healthcare, supporting a community-based system for health monitoring.

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April

Civilian Casualties of Civil War in Syria

"As always CMMB, I wanted to personally thank you for making all of this possible. We are so appreciative. The support you are providing is literally saving thousands of children. May God bless you!"

Phil Koosed, founder and president,
 Save the Syrian Children

In April 2017, we began working with partners to ship medicine and medical supplies to Syria. By collaborating with a network of clinics and hospitals on the ground, we've been able to support eight hospitals in Southwest Syria, bravely treating civilian casualties of the ongoing civil war. In 2017, the total value of CMMB's emergency donations of medicine and medical supplies for Syria was US\$90 million.



June

Famine Relief for Women, Children, and Families in South Sudan

"I am grateful for CMMB support, especially for displaced people camped at parish churches. Their numbers won't go down, because there is no peace."

—Edwardo Hiboro, bishop,

Tombura-Yambio Diocese, South Sudan

In June 2017, refugee families received long-awaited food aid from CMMB and our partners, including Sudan Relief Fund. Increased insecurity and conflict meant thousands were near starvation, including children. Displaced families living on the grounds of the local Catholic Church in Rimenze received a three-month supply of food including vegetable oil, salt, wheat flour, rice, and beans. Food aid was overseen by the Bishop of Yambio and Tambura, along with our South Sudan staff. Together we supported 6,000 of the most vulnerable in Rimenze, especially women and children.

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September

Hurricane Irma Relief in Dominica

"The shipment arrived on the island and will be used at the Princess Margaret Hospital, as well as the Urgent Care Clinic located in Roseau. We thank CMMB for this support."

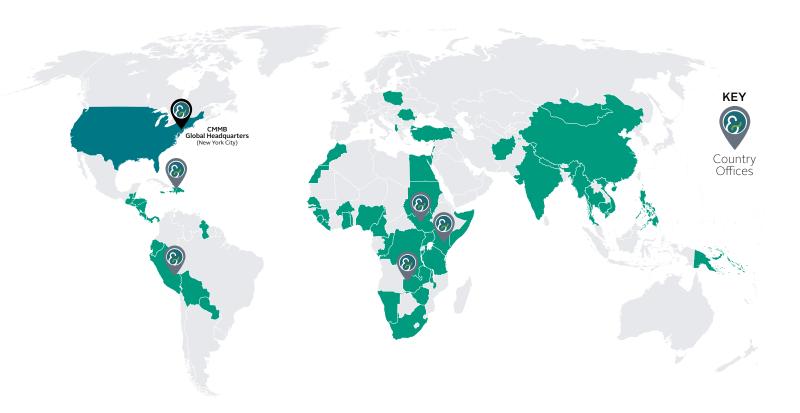
—Norma Fontaine-Philbert, president, Garden of Grace Ministries

In early September 2017, the tiny Caribbean island of Dominica was devastated by Hurricane Irma, the most powerful Atlantic hurricane in recorded history. By working with multiple partners, we were able to deliver more than US\$1.3 million worth of medicine, supplies, and hygiene kits to a community in crisis. All donations were coordinated out of the Princess Margaret Hospital.

Where We Work

Our reach is global. Our work extends to some of the most remote and underserved corners of the world. We have inspiring, courageous staff and volunteers at our offices in Haiti, Kenya, Peru, South Sudan, Zambia, and the United States. Our pharmaceutical donation partners support healthier lives in 31 additional countries. Together, we change the lives of women and children every day.

EXPLORE OUR INTERACTIVE MAP



Our Mission: Inspired by the example of Jesus, CMMB works in partnership globally to deliver locally sustainable, quality health solutions to women, children, and their communities.

2017 Year in Review







54,192

People had access to improved nutrition support, including vitamins, and deworming medicine



People received critical health and social services



\$552 million

Worth of donated medicines and medical supplies were distributed in 31 countries



234,249 Children received essential

healthcare services, including check-ups, vaccinations, and growth monitoring



68,447
Pregnant women received essential medical care, including regular pre- and postnatal check-ups



90,515

Hours of service provided by highly skilled volunteers in 14 countries



317,246

Women received health and social services, including testing, counseling and treatment for HIV, and support for gender-based violence

Expanding Partnerships for Healthier Lives

We are blessed by partnerships with compassionate individuals, corporations, and foundations who made our accomplishments in 2017 possible. Together, we're making healthier lives a reality for the most vulnerable women, children, and communities worldwide. Thank you for your generosity and support.



Institutional Partners

100 Lives Foundation

Adams Family Foundation

Adolph and Ruth Schnurmacher Foundation

African Mission Healthcare Foundation

The Agnes Varis

Charitable Trust

A.J. & M.D. Richards Foundation

Authority Health

Becton Dickinson

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Candlelight Storage LLC

The Catherine M. Walsh Foundation

Catholic Health Association

Catholic Health Services of Long Island

Centers for Disease Control and Prevention

Chesapeake Charitable Foundation

Cistercian Nuns

Congregation of Bon Secours Sisters of Paris The Conrad N. Hilton Foundation

Cornelius Family Foundation, Inc.

Cross International

Damien-Dutton Society

Eastern Deanery AIDS Relief Program

Every Woman Every Child

Fairfield University

Fidelis Care New York

Food for the Poor, Inc.

GHR Foundation

Global Fund

Goldman Sachs Philanthropy Fund

Health Pooled Fund

Hope for Poor Children Foundation

Hospital Sister Mission Outreach

International Organization for Migration

International Peace Institute

J. Homer Butler Foundation

John Snow, Inc.

Johnson & Johnson Contribution Fund

Johns Hopkins University

Joseph Rauenhorst Family Foundation

KPMG

Lavalette Holdings Corp.

Love Meyer Family Foundation

Loyola Foundation

Mary Cross Tippmann Foundation

The McDonald Family Foundation

McGonigle Family Trust

Merck & Co. Inc.

Mercy Health

The Mushett Family Foundation

Noster Foundation

O'Shea Family Foundation

Pact, Inc.

Presence Health

Procter & Gamble

Quentin J. Kennedy Foundation

Raskob Foundation For Catholic Activities, Inc.

The Reed Foundation

Rennoc Corporation Foundation Inc.

Richard Davoud Donchian Foundation

Sisters of Charity of the Incarnate Word

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Sudan Relief Fund

University of Notre Dame Eck Institute for Global Health

UNHCR

UNICEF

UNOCHA

U.S. Department of State

United Methodist Committee on Relief

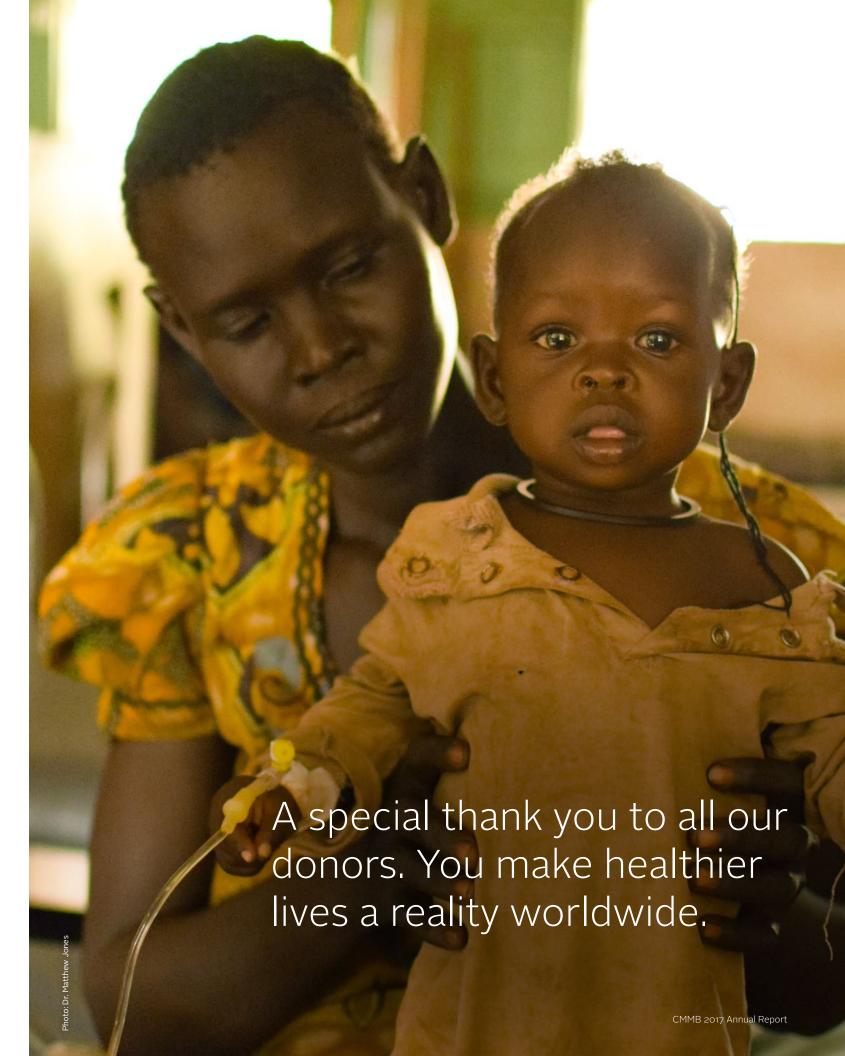
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USAID

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World Food Program

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Dick Day, Senior Vice President, Programs and Volunteers
Ariel Frisancho, MD, Country Director, Peru
Muthoni Kariuki, DrPH, Country Director, Kenya
Adrian Kerrigan, Senior Vice President for Partnerships

Dianne Jean-François, MD, MPH, Country Director, Haiti Michael O'Hara, Chief Financial Officer John Perry, Country Director, South Sudan Lara Villar, Senior Vice President, Strategy and Innovation Batuke Walusiku-Mwewa, Country Director, Zambia

Financials

Financial Summary Fiscal Year 2017 (in US dollars)

onated Goods & Services	\$ 574,180,408
Pharmaceuticals and Medical Supplies	568,943,681
Medical Volunteers Program	5,236,727
ontributions & Other Revenue	\$ 29,709,067
Government	8,558,637
Individuals	15,186,943
Corporations, Foundations and Organizations	3,980,136
Trust & Estates	1,884,742
Other	98,609

TOTAL SUPPORT (09/30/2017)

\$ 603,889,475

\$ 576,992,047

\$ 9.925.964

Program Services Expenses	Program Serv	ices E	Expenses
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Pharmaceuticals and Medical Supplies	553,511,381
Medical Volunteers Program	5,695,516
Support for Health Projects	17,785,150

Supporting Services Expenses

Fundraising	5,144,186
Administration	4,781,778

TOTAL EXPENSES (09/30/2017)

\$ 586.918.011

Beginning Net Assets \$87,764,559 Ending Net Assets \$107,160,268



CMMB Rated Four Stars, Seven Years in a Row



Meets Better Business Bureau's 20 Standards for Charity Accountability



