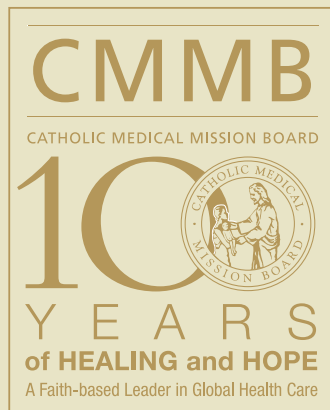




YEARS of Healing and Hope



C M M B . O R G

Vision



A world in which every human life is valued and quality health care is available to all.



Values



As members of a universal Church, we believe we are called to live in global solidarity and justice with the people of the world.

Our primary values are:

- Building Individual and Community Capacity
- Accountability
- Quality Collaboration
- Social Justice
- Courage and Risk-Taking
- Integrity
- Compassion
- Leadership

Mission



Rooted in the healing ministry of Jesus, Catholic Medical Mission Board works collaboratively to provide quality health care programs and services, without discrimination, to people in need around the world.



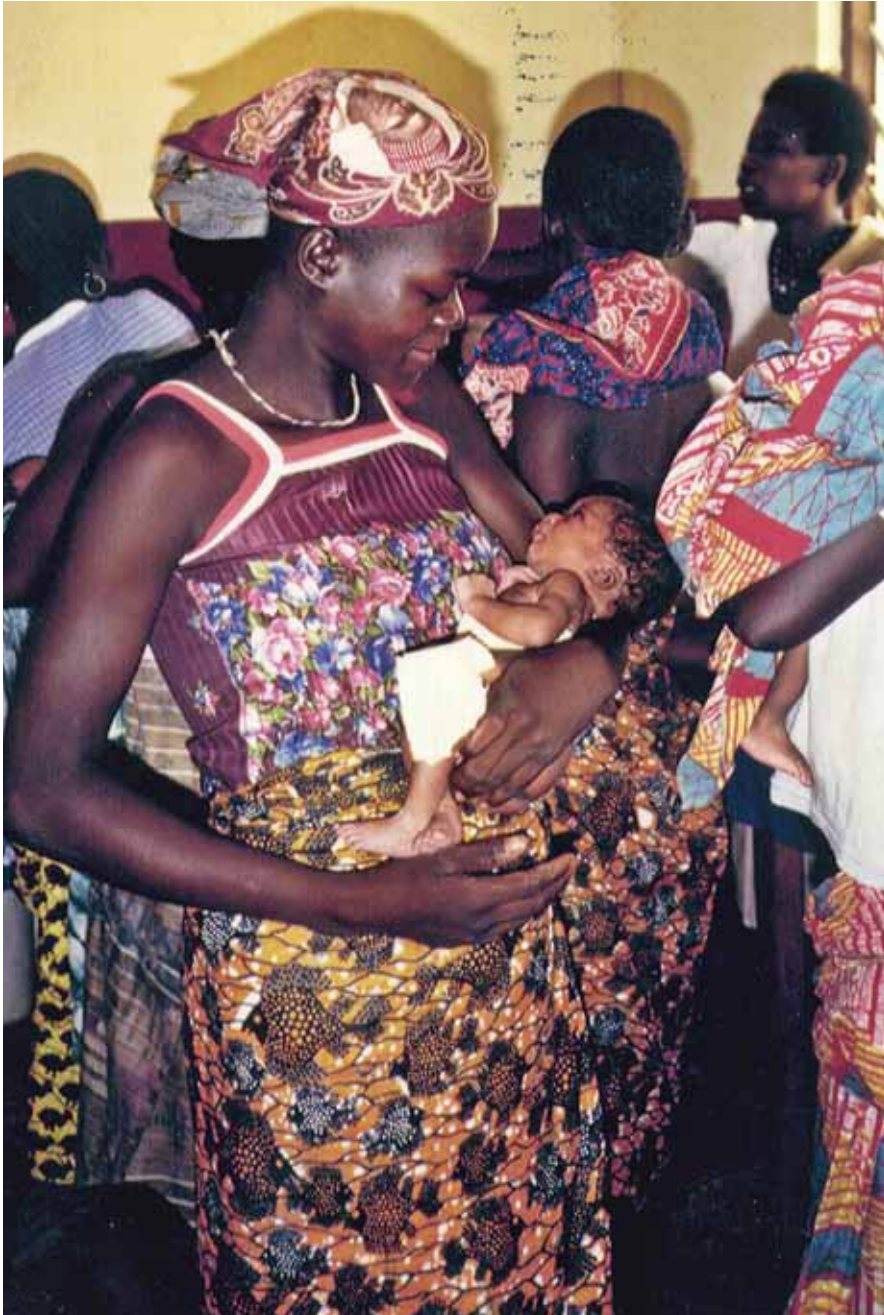


Table of Contents

- 1 Messages from the President and the Chairman of the Board
- 3 The Story of CMMB
- 43 Moving into Our Second Century
- 45 CMMB Throughout the Century
- 47 CMMB Employees of the Year
- 49 Financial Summary
- 51 Gifts-in-Kind
- 53 Our Faithful Donors
- 66 Contact Us
- 67 Board of Directors and Executive Team



DEAR *Friend* of CMMB,

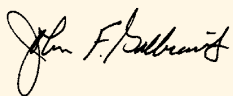
Since 2000, I have been privileged to present a report of CMMB's work to you annually. 2012 marks a time of great joy for all of us at CMMB. It is the year in which we commemorate and honor a century of service to the neediest in the world. This is a time of great appreciation for your support. For some of you that means decades of belief in the work of CMMB. For me, it is also a time of farewell and nostalgia since I recently announced my retirement.

I was appointed president and chief executive officer of CMMB in 2000. At that time, CMMB reported total support of \$67.2 million. We had one office and one distribution center for medicines, both in New York City. The staff numbered 41. Today, I leave an organization with 2011 revenues of \$312.2 million. Our U.S. presence has grown to include a Washington, D.C. office. We also have offices in Haiti, Honduras, Kenya, Peru, South Africa, South Sudan, Uganda and Zambia. Our staff numbers 214. This book will fulfill its requirement to report to you the accomplishments of Fiscal Year 2011, but in honor of our 100th Anniversary, it is much more than a report. It also provides a chronicle of our first century and a look at our plans for the second. I hope you enjoy reading it as much as we have enjoyed putting it together for you.

Throughout these years of growth, we have never forgotten our work and the mission, vision and values that have guided us. Through the century, this has led to remarkable accomplishments and to the realization that our work will never end. As we move into our second century, it is worthwhile to think about Dr. Paluel Flagg, our founder. CMMB might not exist today if his life had not been touched by great tragedy—the death of a newborn child and the death of his wife after the birth of their second child. Out of that sadness came the hope for a better world. CMMB works every day to provide that hope.

Dr. Flagg's legacy of hope continues. CMMB steps into the second century stronger than ever before. Our next president and chief executive officer, Bruce Wilkinson, shares our mission, vision and values. He has dedicated his entire career to helping those in need.

My tenure as president and chief executive officer of CMMB has never been work for me. It has been a calling from God. I have been immensely proud to have been chosen. I leave with the greatest respect for those we serve and for those without whom we could not serve, our faithful supporters. Thank you.



John F. Galbraith

President & Chief Executive Officer, CMMB



John F. Galbraith

DEAR *Friend* of CMMB,



Bruce Wilkinson

As CMMB moves into its 101st year of healing and hope, it is my privilege to present our next president and chief executive officer, Bruce Wilkinson.

Bruce brings to CMMB more than 35 years of global experience in development, more than 20 of which have been focused on public health. His collaborative approach to strategy formulation and his knowledge of the complex sociopolitical environments in developing countries will serve CMMB well as we work to further strengthen the capacity of partners and nations to deliver effective health care. Most recently, Bruce has served as regional vice president—Southern Africa for World Vision International. In this role, he led and managed activities in nine countries, a staff of 4,500 and an annual budget of \$450-\$600 million.

I would also like to take this opportunity to honor and thank John Galbraith, whose leadership as president and chief executive officer, for the past 12 years, allows us to turn over to Bruce the reins of an organization that has never been more robust. As both a CMMB Board member and CMMB Board chairman, I have worked closely with John. In the office and at Board meetings, I have seen firsthand the research and strategic thinking that have brought about many successful ventures and initiatives for the organization. Yet, my most vivid memories of John will always hark back to the times when I've been with him in the field, as we visited CMMB programs in Kenya. On those occasions, you know without a doubt that CMMB's mission and vision never leave his thoughts.

With this book, we honor the past, salute the achievements of 2011, and look forward to what the future brings us. I could not end this letter, however, without thanking all of you who have been with us on this journey and asking for your continued support and prayers.

Happy Anniversary, CMMB, and may God bless us all as we move forward.



Michael Doring Connelly, second from left, in Kenya.

Michael Doring Connelly

Michael Doring Connelly
President & Chief Executive Officer
Catholic Health Partners
Chairman, CMMB Board of Directors

THE

Story



OF CMMB



Once upon a time...

Join us in reliving CMMB's history through words and pictures. See, also, how roots that were planted as long as 100 years ago have shaped the organization as it is today. The juxtaposition of the past and present lays the foundation for the future that CMMB has built. It has marked the way forward into CMMB's second century of service.





1912

It started with a vision.

Catholic Medical Mission Board's inception dates to 1912 and the dream of Dr. Paluel Joseph Flagg, a young anesthesiology resident on the staff of St. Vincent's Hospital in New York City.

It was born out of personal tragedy: the death of his infant daughter from neonatal asphyxia early in the year and the death of his wife in December.

In his grief, Dr. Flagg sought solace, and that solace lay in ministering to others. One of his first missions was to Haiti, where he served those suffering from leprosy. When he saw the immense need in just one country, he knew he had to do more. He recruited others to join him. And, he received encouragement and help along the way from a number of organizations, chief among them

the Propagation of the Faith, the Society of the Atonement, and the Catholic Students' Mission Crusade in Cincinnati. They encouraged superiors of mission congregations, doctors and nurses to support missions in India and China.

“**My baby's heart beat strongly, but I could not make her breathe, I could not make her breathe, I could not make her breathe. I baptized her as I had baptized many other babies under emergency conditions and saw my daughter die.”**

– Dr. Paluel Flagg



Dr. Flagg ministered to those suffering from leprosy.



Dr. Flagg received support from many organizations and individuals.

Today CMMB honors Dr. Flagg with a neonatal asphyxia treatment program in Zambia.

Dr. Flagg continues to inspire CMMB today. You might call him a Renaissance man: he was a person of many interests and talents. He was an inventor, and his own personal tragedy—the death of his infant daughter—led him to invent a device that treated asphyxia in infants. Though outdated today, his invention can still be found at rural health centers in many parts of the world.

In 2011, CMMB launched a new program in Zambia. Simply put, neonatal asphyxia means that a newborn's airway is blocked and the baby is unable to breathe. Taking advantage of simple, appropriate technology, CMMB is embarking on an aggressive program to make available high-quality, appropriate and affordable newborn lifesaving training materials and equipment to skilled birth attendants within partner health facilities in Zambia.

It is estimated that in Zambia, a quarter of all children die before reaching the age of 5, and 25 percent of these children die of birth asphyxia. Roughly calculated, this translates to some 34,000 babies who could be saved annually by expanded training on the techniques necessary to respond to asphyxia.

In 2011, CMMB trained more than 100 birth attendants in the Mumbwa District of Zambia in the evaluation, decision and action steps critical to neonatal resuscitation. Thanks to support from the Gerard Health Foundation, CMMB is working closely with representatives of the American Academy of Pediatrics (AAP) to implement the trainings, which use the highly interactive and successful Helping Babies Breathe™ curriculum and medical simulators. CMMB expects this program to continue blossoming throughout the next several years as the trainees share their critical skills.



A neonatal asphyxia training session with medical simulator doll, "Neonatalie," in Zambia.



Early on, Dr. Flagg knew that he could not do it alone, and he started to recruit others.

Dr. Margaret Lamont, from Hat Creek, Ashcroft, British Columbia, was the first medical missionary to answer Dr. Flagg's call to service. In 1914, Dr. Flagg and the Franciscan Friars of the Atonement—Graymoor, arranged for her, her husband and three children to go to China.

That first trip marked the beginning of MVP, CMMB's Medical Volunteer Program.

In 2011, CMMB deployed more than 1,000 volunteers in 24 countries. Their services were valued at \$7,141,313. More importantly, the good practices they established will help prevent illness and save lives years after they have returned home.

Without fail, CMMB volunteers will tell you they received much more from their experiences than they gave... and the services they render are invaluable. Please take a moment to read the stories of Hernan and Elsa Sabio, who are working in Honduras, and Amber Walker and Brynn Macaulay in Peru.

Hernan and Elsa Sabio, Volunteers in Honduras

Hernan and Elsa Sabio joined CMMB's volunteer program in 2011, and they have already made a big impact in Honduras. Hernan is a pediatric hematologist/ oncologist who is volunteering at a teaching hospital, where he assists with

evaluating complex cases and blood and bone marrow morphology, spends time with young physicians in training, helps medical specialists plan the management of some of their cases, and works on the development of clinical care protocols.

Elsa is a registered nurse with expertise in diabetes treatment, and she and Hernan both presented at the first diabetes refresher course for the staff at the Buen Samaritano Clinic. Elsa has also taught diabetes classes at a clinic in Comayagueta and at the Center for Diabetics. Another major activity for Hernan and Elsa is monitoring and evaluating our cervical cancer prevention program.

Read more about CMMB's volunteers: www.cmmb.org/medical-volunteer-program



Dr. Hernan Sabio with some of his patients.



MVP Brynn Macaulay with a family in Peru.

Hernan calls the medical personnel he works with “excellent and very dedicated,” but says, “The resources are very limited. There is so much to do!” Of the families of his hospitalized patients, he says, “They continue to teach me faith, hope and acceptance.”

Amber Walker and Brynn Macaulay, Volunteers in Peru

Amber Walker is a physical therapist who volunteered for one year in Peru. She treated patients in Trujillo, taught continuing education courses for physical therapists in local hospitals, presented her observations to the Ministry of Health in Lima, and managed groups of student volunteers from Regis University, where Amber earned her Doctor of Physical Therapy degree. Amber also organized the “Primera Conferencia Internacional de Actualización en Terapia Física”—the first annual international physical therapy conference held in Trujillo, Peru, in August 2011, hosted by CMMB and Regis University. Nearly 200 participants learned physical therapy techniques in lectures and practiced in labs.

Amber described helping a child with cerebral palsy walk for the first time. His physical therapist in Peru had never attempted to help him walk, but Amber “suggested we give it a go at the parallel bars and the next thing I knew, to his physical therapist’s surprise, he was ambulating with minimal assistance It was a beautiful moment—his entire demeanor changed, his eyes sparkled, and he had the biggest grin. We also practiced balance and coordination tasks; Jose had a great time with the games. The walking was slow going, but it

was obvious that if they practiced every day, he would make the gains necessary to safely ambulate with a walker on his own some day.”

Brynn Macaulay is a registered nurse. She has cared for postpartum patients and newborns, and writes: “It made my week to know that I was able to intervene for a possible postpartum emergency. It made my week to have been given the gift of giving four newborns their very first baths. It made my week to know that my patient and her family understood newborn and mother danger signs and in which cases to return to the clinic.”

Brynn also wrote about participating in CMMB’s program to vaccinate children at the United Against Infant Mortality Project, explaining its effects: “Children will not succumb to the preventable and often fatal illnesses common in the area, such as pneumonia, hepatitis and yellow fever.” Brynn says of the children, “Even if we can only impact a few, those few matter. They are my reason for being here, the source behind my hope, worry, and joy.”



Amber puts her physical therapy expertise to work.

CMMB Early Mission Work

1922



1928



The founder and first president of the Catholic Hospital Association (now Catholic Health Association) was so struck by the work of Dr. Flagg that he encouraged him to establish the Medical Mission Committee of the CHA.

The Committee's goals included the establishment, provision and staffing of medical missions at home and abroad.

By February 1928, the Catholic Medical Mission Committee had grown extensively and it became incorporated as Catholic Medical Mission Board in New York City. Dr. Flagg turned to the Jesuit Fathers to provide CMMB's first executive director. Father Edward F. Garesche, S.J., was appointed. He served until his death in 1960.

Father Edward F. Garesche, S.J.

Blue Cross Circle at work.



8 - 10 West 17th Street.



Checking inventory at 8 - 10 West 17th Street, New York City.



In 1931, Father Garesche made a pivotal decision that has served CMMB well through the decades:

He purchased two brownstones at 8-10 West 17th Street. They became both a headquarters and a warehouse for donated medicines. In that year, CMMB reported that medicines and equipment valued at \$50,000 had been sent to overseas missions for the year. By 1931, the effort that has become a mainstay of CMMB's work—the Healing Help medical donations program—was well underway.

On West 17th Street, volunteers regularly gathered to make bandages, gauze, compresses and hospital gowns from old clothes and muslin. They also collected donated medicines and medical supplies. But, the effort did not stop at West 17th

Street. Throughout the country, volunteer clubs called Blue Cross Circles were established to do the same thing.

In addition to the work of shipping medicines and medical equipment, Father Garesche established a community of sisters in June 1935, the Daughters of Mary, Health of the Sick. He also established

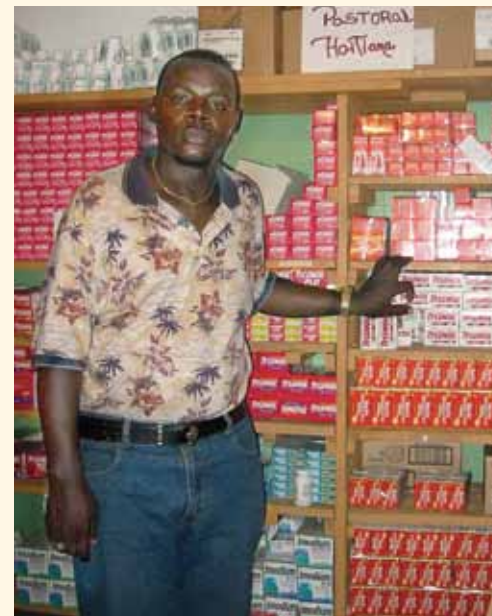
a community of priests and brothers, the Sons of Mary, Health of the Sick, who continue their work today as the Sons of Mary Missionary Society.

Today, CMMB remains grateful for Father Garesche's purchase, and maintains its New York City office in the same building.

“**We have the happiness of being pioneers in the vast fields of medical mission activities and we trust our work will grow and spread in proportion to the vastness of medical needs of the missions.**” – *Father Garesche*



CMMB helps at times of natural disaster such as Typhoon Washi and Tropical Storm Sendong in the Philippines.



CMMB's Healing Help sends medicines throughout the world.

In 2011, Healing Help had a record year, receiving medicines and medical supplies valued at over \$283 million, an increase of 81 percent over 2010. CMMB's

Healing Help program continues to respond to the dire shortage of quality medicines and primary health care products in resource-limited countries. Once CMMB receives generous donations of high-quality medicines and medical supplies from our partners, we place them in hundreds of locations worldwide via our extensive network developed through our first century of service. All CMMB-supplied medicines and medical supplies are distributed free of charge to those in need around the world.

In December 2011, CMMB's Healing Help and Advancement staff were quick to respond to the health care needs of those affected by Typhoon Washi and Tropical Storm Sendong in the Philippines. An appeal to donors was issued within days of the disaster, and the Healing Help team began immediately to gather the medicines and medical supplies most urgently needed, such as cough medicines, antibiotics, antihistamines and antimalarial medicine. In total, donated products valued at more than \$4.9 million were secured and shipped.

“Basically we're all God's people, we're all one people, wherever tragedy or disaster hits, we feel the response is necessary. The people who will do the oversight are very responsible. They work to make sure that the medicine gets to those who need it and gets there in a timely fashion.”

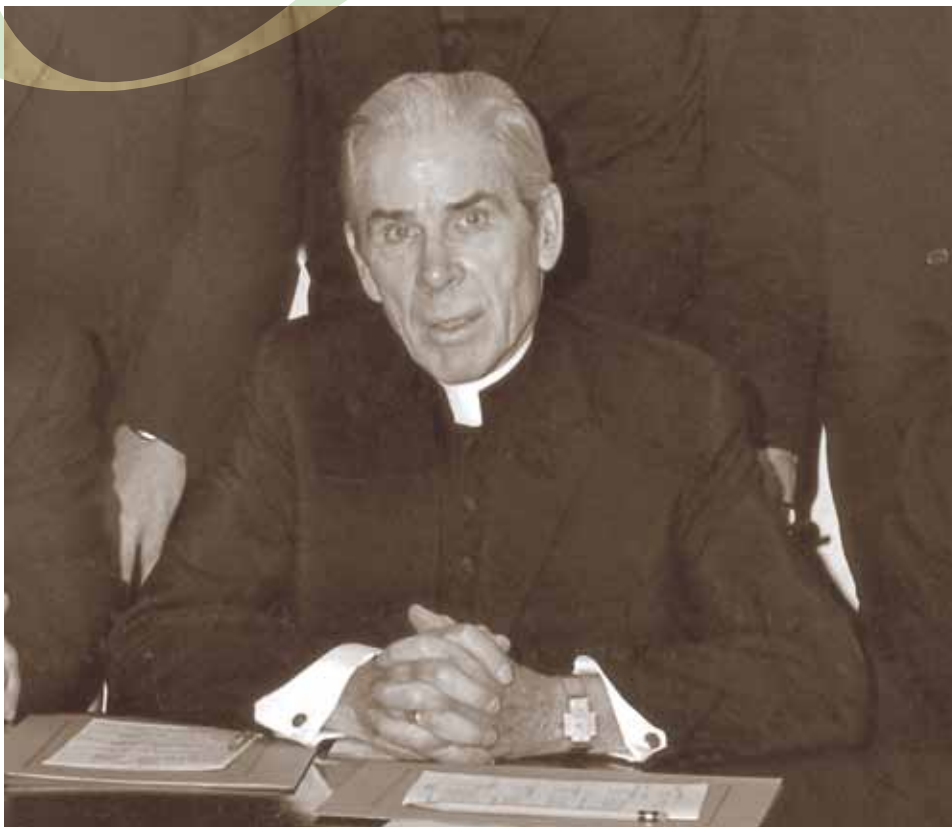
– Most Rev. Joseph M. Sullivan, D.D., Former Auxiliary Bishop, Diocese of Brooklyn and CMMB Board member

CMMB has received recognition by the Philippine government for our speedy response. Bishop Joseph Sullivan, our Board member, and our president and chief executive officer, John Galbraith, were honored to meet Mario de Leon, Jr., Consul General of the Republic of the Philippines, who expressed his thanks and appreciation for our help. This was followed by a ceremony of appreciation to CMMB and the Nassau County Executive, Edward Mangano, whose office also was quick to respond to the needs of the Philippines.



CMMB is honored by the Philippine government for its emergency response.

1946



Venerable Fulton J. Sheen

Throughout its history, CMMB has benefitted from the encouragement of the Society of the Propagation of the Faith.

One of CMMB's major advocates was Venerable Fulton J. Sheen, the Society's national director, and prominent television personality. He served on CMMB's Board of Directors from 1946 to 1976, and his efforts in encouraging pharmaceutical companies to donate medicine to CMMB were pivotal to the growth of our Healing Help program.

CMMB

Today

Today, his leadership and pivotal support is honored by the Venerable Fulton J. Sheen Society, which has been established to recognize those special CMMB donors who follow in his footsteps with gifts and pledges totaling more than \$1,000,000. Gifts of cash and property, as well as pledges made through estate and financial planning also qualify for membership in this, CMMB's most elite recognition society. Society members are invited to join CMMB on a private visit with His Holiness, Pope Benedict XVI, in Rome, with whom CMMB has partnered to provide health care to those in need and who is an advocate for CMMB's work around the world. To date, through this partnership between CMMB and The Vatican's Good Samaritan Foundation, medicines valued at more than \$20 million have been provided to Angola, Burkina Faso, Cameroon, Democratic Republic of Congo, Niger, Republic of Congo, Sierra Leone, Somalia, South Sudan, Tanzania, Uganda, Zambia and Zimbabwe.



CMMB provides much-needed medicines.

1951

Medicines being sent
on their way.



Father Anthony LaBau, S.J.



Remodeled 10 West
17th Street.

CMMB distribution center.

1969

Venerable Sheen was very successful in his efforts to secure gifts-in-kind and by 1951, CMMB could report that 33 tons of medicines and medical supplies had been donated for placement in mission clinics and hospitals in the developing world.

It was in that year, also, that Father Garesche received an assistant, Father Anthony LaBau, S.J. Father LaBau was named CMMB's second executive director in 1960, succeeding Father Garesche, who passed away that year.

In 1962, the two brownstones that had served as office, warehouse and residence were razed and in their place a three-story building was erected. That building, 10 West 17th Street, serves CMMB today.

Two years later, in 1964, CMMB could report that 1,069 tons of medicines and medical supplies had been donated to help those in need of health care. And, although CMMB was proud that Father LaBau had

been named president of Xavier High School, just one block away from CMMB, it was sad to lose him. In his place, Father Edward F. X. Kennedy, S.J., was named executive director.

As CMMB's medical donation program continued to grow by leaps and bounds, it became apparent that the West 17th Street building could no longer adequately serve as a warehouse and distribution center for this endeavor. In 1965, CMMB purchased a building in Long Island City where this activity could be managed. Today, the CMMB Distribution Center, in that same building, is a state-of-the-art climate-controlled facility, featuring a computerized inventory management system.

By 1967, CMMB was providing vitally needed service to those in need via its volunteer and medical donations programs. CMMB's efforts were lauded during a visit to New York by the Minister of Health from the Republic of Korea. He presented CMMB with a testimonial scroll in appreciation for "all CMMB had been able to do for Korea" for 20 years.

It was, however, time to sow the seeds of CMMB's further development, and the person to do that was CMMB's next executive director, Father Joseph J. Walter, S.J. During Fr. Walter's tenure, CMMB took its first fledgling steps to fund and manage worthy health care programs in developing countries. A look through the CMMB archives shows that CMMB was active in a way that presages the activities of today: coaching young Senegalese mothers in infant health care.



C M M B

Today

Today, the health of mothers and children is a key area of priority for CMMB, and programs are operational in Haiti, Honduras, Kenya, Peru, South Africa, South Sudan, Uganda and Zambia.



1978



February 9, 1978 was a special day for CMMB: It was the date of a CMMB Anniversary Dinner, which was attended by 500 and held at the Hotel Pierre on Fifth Avenue and 60th Street in New York City.

A few days before the dinner, the city had been visited by a major snowstorm, which deposited 16 inches of snow on New York. Father Walter writes: "We couldn't help wondering—and fearing—how it would affect attendance at the dinner... the city's residents and visitors struggled through snow drifts higher than themselves... Nevertheless, nearly 500 of our friends were on hand... On that evening, Venerable Fulton J. Sheen was the principal speaker and His Eminence, Terence Cardinal Cooke, Archbishop of New York, extended greetings and gave the final benediction."

Records show that in 1978, CMMB began providing \$5,000 worth of medicine each month to help Mother Teresa aid the 45,000 patients suffering from leprosy she and her Sisters cared for in the city

of Calcutta alone. Mother Teresa was no stranger to CMMB. A staffer wrote: "Generally, Mother's appearances are totally unexpected. The receptionist will inform us that Mother Teresa is at the front door requesting a few minutes of our time. That sets the office staff into great excitement because Mother, though her visit is always a short one, always has time to visit all of the staff and express her thanks for their share in her shipments."

Overall, in 1978, it was reported that 8,000 missions in 85 countries had requested medical aid from CMMB.



Mother Teresa and Father Walter

1989



Damien-Dutton Award

In his "Notes From the Director's Desk" in the September-October 1989 issue of CMMB's Medical Mission News, Father Walter reported to CMMB supporters that CMMB had been named the recipient of the Damien-Dutton Award. Named in honor of two missionaries who worked for many years with leprosy patients on Molokai in the Hawaiian Islands, the Award was presented to CMMB in recognition of the help CMMB had been sending to people with leprosy around the world for so many years.

The Damien-Dutton Award is considered to be the most prestigious award in the field of leprosy. Previous recipients of the Award include the Peace Corps and Mother Teresa. More than 58 individuals and organizations have been honored throughout the world. This Award had a special meaning for CMMB, for its founder, Dr. Paluel Flagg's, first mission work was among people with leprosy.

CMMB continues to work to meet the challenge of tropical diseases.

CMMB's work with people with leprosy continues with a program aimed at eradication of this disease in Zambia. There, CMMB has assisted the Zambian Ministry of Health and the Churches Health Association of Zambia by conducting leprosy-elimination programs in remote Zambian districts that are reporting significant prevalence. Indeed, the prevention, treatment and eradication of neglected tropical diseases is an area of priority for the organization as it moves into its second century.

CMMB's malaria prevention programs in Zambia and Haiti promote the use of insecticide-treated nets, and train health care workers to reduce disease and death from malaria, especially in pregnant women and children. In 2011, CMMB provided more than 400 community-based health promoters with training in malaria prevention techniques in Zambia. We also worked with local service providers to ensure that 6,880 pregnant women received medications that prevent malaria, reduce the risk of anemia in the mother, and prevent low birth weight in her newborn.

In the 1990's, CMMB had a highly successful program, in Ghana, that provided education, treatment and healing to people affected by lymphatic filariasis, a disabling and deforming disease. It became a national program, reaching 444,957 people over five years.

And, in 1999, CMMB initiated TB-DOTS (Direct Observed Therapy Short-Course) in Zambia. There, in the Monze district, one in every 250 people suffered from TB. At the time, this compared to one in 15,000 in the United States. In collaboration with Monze health officials, CMMB provided medicines, training, lab equipment and diagnostic facilities for the program. This program went on to become a national model for implementation throughout the country.



1993

CMMB expanded into areas other than the provision of medical volunteers, donated medicines and donated medical supplies in 1993.

In that year, the organization launched the Early Intervention Training Program in Lithuania. Via the program, more than 250 Lithuanian professionals were trained in providing therapy for neurologically disabled children. Those receiving certificates as neuro-developmental therapists then went on to train other professionals throughout the country. In 2002, CMMB expanded the program by offering advanced courses in pediatric therapy.



**Choose to Care:
Meeting the
Challenge of
HIV/AIDS in
Sub-Saharan
Africa**



2000 was a pivotal year for CMMB.

A feasibility study resulted in the recommendation that CMMB evolve into a “program-driven” organization, and John F. Galbraith was chosen to lead the organization in this transformation. He wasted no time, developing Choose to Care into a five-year, \$5 million commitment to fight HIV/AIDS in South Africa, Namibia, Swaziland, Botswana and Lesotho. At the time, of the 40 million people worldwide living with HIV/AIDS, a staggering 28.1 million were in sub-Saharan Africa.

In collaboration with the Southern African Catholic Bishops’ Conference (SACBC), and with support from the Bristol-Myers Squibb Foundation’s Secure the Future program, CMMB worked to meet the

HIV/AIDS challenge with vital and effective programs. Over the course of five years, the program helped to build the capacity of more than 140 community-based organizations focused on palliative care, orphan care and placement, and HIV/AIDS education. In total, the program reached more than 144,000 patients and orphans with medical, psychosocial and education support. In 2008, this program was named a best practice by UNAIDS, the Joint United Nations Programme on HIV/AIDS.



Born to Live in Action



The success of Choose to Care led CMMB to establish a second significant HIV/AIDS program, called Born to Live, in 2002.

Its goal was to prevent mother-to-child transmission of HIV/AIDS. CMMB's outstanding work in this area contributed to our being part of the first faith-based consortium to receive funding via the President's Emergency Plan for AIDS Relief.

In connection with its HIV/AIDS work—and the efforts of all faith-based organizations working to meet the challenge of this major global health issue—CMMB commissioned "Faith in Action," the first qualitative study to examine the role of faith-based organizations in response to the HIV/AIDS pandemic. Conducted by the Global Health Council, the research analyzed expert opinion received via

in-depth interviews with 200 key health care decision makers throughout the world. Results of the survey were widely disseminated, which brought about increased recognition—and documentation of—the important work being done by the entire faith-based community.



CMMB President and Chief Executive Officer John F. Galbraith served on the Presidential Advisory Council on HIV/AIDS.



CMMB's HIV/AIDS work continues today.

CMMB has been a leader in meeting the challenge of HIV/AIDS for more than a decade. We provide technical assistance to public and private health facilities where HIV-positive clients receive antiretroviral therapy (ART), adherence support, and clinical care services. CMMB's care and support programs provide clinical-to-community linkages by ensuring that those enrolled in treatment receive supportive services including orphan care, opportunistic infection management, psychosocial and nutritional support. Working with its partners, CMMB provided ART, care, or support to 179,942 people affected by HIV/AIDS in 2011. We also provided HIV counseling and testing services to 115,878 people in 2011.

CMMB has led in developing and implementing innovations in the fight against HIV transmission. Our groundbreaking Men Taking Action™ (MTA) program works with men to provide HIV prevention messages using a family-centered approach. In South Africa and Zambia, CMMB uses home-based counseling and testing to

reach men and their families with HIV services, which emphasize the importance of antenatal clinic attendance and family-centered health care.

Building on its groundbreaking work in Western Equatoria State, South Sudan, including opening the first clinics for the prevention of mother-to-child transmission (PMTCT) of HIV/AIDS, and training the first midwives in PMTCT protocol, CMMB is working to support service delivery in remote Ezo County, the home to several refugee camps. CMMB worked closely with the government and Ministry of Health to open the first antiretroviral therapy treatment center in Ezo. CMMB has and will continue to provide training for health care workers and technical assistance to the new facility, which has already enrolled more than 1,000 people for ART in four months.

Also in 2011, CMMB worked with our partners to provide services to thousands of pregnant mothers aimed at preventing the transmission of HIV from mother to child. CMMB-sponsored peer mentors used education and empowerment to combat stigma within families and communities, and to support a mother's adherence to medical treatment.



CMMB Serves Mothers and Children



2003



Much of CMMB's work serves mothers and children. This was emphasized as a major area of focus in 2003, when CMMB initiated Accion por la Salud Familiar (Action for Family Health).



The program was implemented in partnership with the Pan American Health Organization, Catholic health care networks, and national ministries of health. It was operational in five countries: Nicaragua, El Salvador, Honduras, Haiti, and the Dominican Republic. The program's goal was to provide primary health care for preventable and treatable diseases among children under five years of age.

CMMB in Peru





Care for mothers and children is a hallmark of CMMB's work today.

As you have read, virtually all of CMMB's work reaches mothers and children. Hundreds of thousands are reached annually. Unidos Contra la Mortalidad Infantil (United Against Infant Mortality) is an outstanding example of our work in this area. Operating in Peru, this initiative aims to decrease death and illness in young children. It takes place in and around three key cities: Trujillo, Huancayo and Chimbote. CMMB and two leading U.S. Catholic health

care networks—Bon Secours Health System and CHRISTUS Health—have partnered to address this challenge.

In 2011, more than 1,000 mothers and nearly 1,800 children were reached via Unidos Contra la Mortalidad Infantil. Both mothers and fathers were trained in key practices related to nutrition and child health from conception to five years of age. The basis of the program is community Integrated Management of Childhood Illness (IMCI). To build sustainability, community health agents, health services of the local states and Catholic health systems have all participated in this program.



CMMB and two leading U.S. Catholic health care networks—Bon Secours Health System and CHRISTUS Health—have partnered to address this challenge.

CMMB Worked Quickly to Provide Aid to Haiti



2010

It was January of the new year, and CMMB staff had recently returned from the Christmas and New Year's holidays, when all the organization's resources were called into action to respond to a calamitous natural disaster: the massive Haiti earthquake.

Over and above the compassion one would naturally feel about the victims of the earthquake, CMMB staff were especially moved to help. Haiti was the country where CMMB had worked the longest—nearly 100 years. It occupies a very special place in the hearts of all CMMB employees.

We were all relieved to hear that CMMB staff had survived the quake, although many lost family members and sustained damage to their homes. That did not, however, stop the staff from going to work immediately. Led by CMMB's Haiti Country Director, Dr. Dianne Jean-Francois, the staff began to provide aid within hours of the quake. CMMB's long history and its

expertise in placing volunteers and medicines at hospitals and clinics throughout the area affected by the quake proved to be an immeasurable asset in this time of emergency. CMMB succeeded in placing \$49.7 million received in cash and in-kind products to aid those affected by the disaster.





CMMB in Times of Disaster

Helping in times of disaster is nothing new for CMMB. Its history is marked by its quick response to help those in need when emergencies strike.

Twenty-first century examples also include the 2004 Indian Ocean and 2011 Japan tsunamis and earthquakes.

CMMB's response to the Haiti earthquake was unusual because of its scale and also Haiti's unique position in CMMB's history. However, CMMB is always quick to respond when disaster strikes. This was true in 2004, when a tsunami struck in India, Indonesia and Sri Lanka. It was true in 2011, when an earthquake and major tsunami devastated the Pacific coastal area of Tohoku in Japan. It was true also in 2011, when Typhoon Washi and Tropical Storm Sendong stuck the Philippines. It has been true throughout CMMB's history.

Disaster Leads to Recovery

A very impressive initiative was undertaken in response to the Haiti earthquake: the Haitian Amputee Coalition was formed. As a founding member, CMMB has served more than 1,000 amputees with prosthetic limbs. Many of them were amputees due to the earthquake. In addition, the Coalition has provided psychosocial support, transportation and physical therapy. Continuing resources are being provided to focus on long term sustainability and integration of services into existing local organizations.



Moving into Our Second

CMMB is committed to developing sustainable local capacity to address major health care needs and build strong systems.

The six pillars of this approach will guide all of CMMB's work as we step into the second century:

1. Increase access to health services that improve quality of life and reduce preventable deaths.

CMMB has multi-year programs in eight countries. In 2011, we tested 115,878 people for HIV, provided care and support for 127,499 people affected by HIV/AIDS, and provided treatment for 52,443 people living with AIDS. To prevent mothers from passing HIV to their babies, CMMB provided 5,532 mothers with prevention services. Our programs were responsible for 15,246 safe medical male circumcisions in 2011, which will help prevent the spread of HIV between partners. CMMB reached

25,703 children under the age of five and 64,516 pregnant women with primary health care, which is essential to a high quality of life and the start of a healthy future for both mother and child.

2. Strengthen human resources for health.

CMMB provides strategic technical assistance and training through its regional offices that are staffed by local public health professionals. We trained 2,261 medical professionals and community health workers in 2011. Our Medical Volunteer Program (MVP) works to bolster the global health workforce by filling the need for medical professionals in some of the most remote health facilities.

3. Build supply chain capacity that will increase global access to lifesaving medications and technologies.

CMMB's Healing Help program works to build capacity in in-country procurement and management through ongoing technical assistance and targeted projects. CMMB collaborates closely with its partners to develop efficient and effective supply chains for medicines and medical supplies. In 2011, for example, CMMB conducted a nationwide assessment of the Haitian government's pharmaceutical storage warehouses at its request. The findings will be used to increase the operational effectiveness and sustainability of the sites.

Century

4. Develop strong financial systems in health care facilities.

CMMB collaborates with health facilities to evaluate their budget planning and cash flow processes to improve their financial sustainability and increase revenues. CMMB facilitates training for staff in accounting software, which improves financial accountability and reporting. CMMB is on the forefront of incorporating performance-based financing (PBF) into health facility payrolls. In Kenya, CMMB assists facilities in developing and implementing PBF, which improves quality of services and increases health impact.

5. Support program monitoring systems and key research that ensure quality programming and adoption of best practices in global health care.

CMMB's Strategic Information unit works daily to ensure quality data is collected, shared and utilized within CMMB programs and among our partners. In addition to carrying out routine data quality audits, CMMB follows national and international guidelines for data collection and reporting. Data is routinely shared at the district and national levels, thereby reducing parallel systems. We hold ourselves accountable to all our beneficiaries, therefore we engage community-based organizations, mothers clubs, and associations of people living with HIV in reviews of our program progress and future planning.

6. Increase the ability of local leadership to effectively design and manage programs.

CMMB's key staff members serve on technical advisory boards and work closely with local Ministries of Health to promote the needs of those we serve around the world. CMMB's program data and evaluations empower community-based organizations, faith-based organizations, and advocacy groups to work with governing authorities to set health priorities. For example, through our ANISA project in South Sudan, in 2011 we helped senior government officials develop plans to address the challenges their communities face in accessing health services, most particularly for HIV. The training emboldened decision makers with the knowledge required to address HIV and other health issues within their jurisdictions.

CMMB Throughout the

Century

The global landscape is constantly changing. New countries replace old ones. An example is the creation of South Sudan, which achieved independence on July 9, 2011. CMMB has been a constant throughout these developments.

Here is a map showing where we have worked for the past 100 years—123 countries in total. Some of them no longer exist, having acquired new borders or new names. To CMMB this does not matter. What matters is that CMMB reaches out to those in need.



In our 100-year history, CMMB has brought the gifts of healing and hope to 123 countries:

Afghanistan, Albania, Angola, Antigua, Argentina, Armenia, Belarus, Belize, Benin, Bolivia, Bosnia, Botswana, Brazil, Bulgaria, Burkina Faso, Burundi, Cambodia, Cameroon, Chad, Chile, China, Colombia, Comores, Costa Rica, Croatia, Cuba, Cyprus, Czech Republic, Democratic Republic of Congo, Dominica, Dominican Republic, Ecuador, Egypt, El Salvador, Equatorial Guinea, Eritrea, Estonia, Ethiopia, Gabon, Gambia, Ghana, Greece, Grenada, Guatemala, Guinea, Guyana, Haiti, Honduras, India, Indonesia, Iraq, Israel, Italy, Jamaica, Jordan, Kazakhstan, Kenya, Kiribati, Kyrgyzstan, Laos, Lebanon, Lesotho, Liberia, Lithuania, Macedonia, Madagascar, Malawi, Marshall Islands, Mexico, Micronesia, Mongolia, Morocco, Mozambique, Myanmar, Namibia, Nepal, Nicaragua, Niger, Nigeria, North Korea, Pakistan, Palestinian Territories, Panama, Papua New Guinea, Paraguay, Peru, Philippines, Poland, Portugal, Republic of Congo, Romania, Russia, Rwanda, Saudi Arabia, Senegal, Serbia, Sierra Leone, Singapore, Slovakia, Somalia, South Africa, South Korea, South Sudan, Spain, Sri Lanka, St. Lucia, Sudan, Swaziland, Taiwan, Tanzania, Thailand, Timor-Leste, Togo, Trinidad & Tobago, Turkey, Uganda, Ukraine, Uzbekistan, Venezuela, Vietnam, Yemen, Zambia, Zimbabwe

South Sudan

Uganda

Zambia

South Africa

Kenya

■ FY2011 Work

■ Historical Reach

■ CMMB Offices

Visit cmm.org for an interactive look at where CMMB works.

CMMB

Emp

CMMB's impressive record of service could never have been achieved without the efforts of dedicated, faithful women and men who never lost sight of our mission and vision. This belief in our goals and values is exemplified in 2011's employees of the year: Sara Melillo, Director of Strategic Information, and Marylena Arita-Fu, Country Director—Honduras. It is our pleasure to introduce them to you.



Sara Melillo

Sara joined CMMB as a grant writer and technical specialist in 2010. Within a year and a half, Sara's hard work and exemplary attitude resulted in a promotion to deputy director of grants acquisition and management. In that position, Sara led CMMB's business development strategy in Africa. During her time at CMMB, Sara has been instrumental in more than doubling revenue from grants and cooperative agreements. Sara also is the country coordinator for CMMB's portfolios in Zambia and South Africa. She has recently been named director of strategic information, where she will be responsible for CMMB's monitoring and evaluation activities and share CMMB's best practices.

Sara came to CMMB with a background in grant-making, public health, and journalism. Sara formerly worked as a HIV/AIDS program officer at Solidarity Center in Washington, D.C., where she managed funding for public health and labor projects in eastern Africa. Sara also worked as a journalism program officer at the McCormick Foundation in Chicago. Following the completion of her graduate studies, Sara held a postgraduate internship in monitoring and evaluation with the Centers for Disease Control in Atlanta and Nairobi. She holds a bachelor's degree in journalism from Northwestern University and a master's degree in public health from Tulane University.

We are all grateful for Sara's boundless energy and superb spirit of collaboration. Congratulations, Sara!

loyees

of the Year



Dr. Marylena Arita-Fu

This year's international employee of the year is our Honduras country director, Dr. Marylena Arita-Fu. Her determination and dedication to CMMB's mission has allowed our Honduran country programs to grow each year. She is proud to have been involved in the expansion of the Archdiocese clinics in Tegucigalpa as they have gradually complemented their existing medical care and treatment services with community outreach and education for comprehensive preventative health care. She has also played a tremendous role in developing public health partnerships and programs using CMMB's donations of medicine and supplies to local consignees. Marylena currently heads up the CMMB Honduras community-based initiative to improve family health by addressing common childhood illnesses, and leads our cervical

cancer prevention program. She has been instrumental in developing CMMB's partnerships with the Ministry of Health and with the Catholic Diocese. During her free time, Marylena hosts a radio show in Honduras, where she speaks about locally relevant health issues.

Dr. Marylena has been working with CMMB in Honduras since 2005 and has worked in public health since 1992. She has worked in Honduras, Guatemala and Bolivia. She has a medical degree and a master's degree in public health from the National University in Honduras. She completed a postgraduate fellowship in epidemiology with the Institute of Nutrition of Central America and Panama.

Congratulations to Marylena and the CMMB Honduras program for well-deserved success in 2011!

2011 FINANCIAL SUMMARY

Catholic Medical Mission Board is thankful for the generosity of its supporters. With their donations, CMMB strives to be courageous and collaborative in ways that build health care capacity in communities around the world.

SUPPORT

Pharmaceuticals and Medical Supplies	\$	283,068,639	
Medical Volunteer Services		<u>7,141,313</u>	
Donated Goods and Services			\$ 290,209,952
Government		10,659,582	
Individuals		7,844,724	
Corporations, Foundations & Organizations		1,082,668	
Trusts & Estates		<u>2,256,762</u>	
Cash Contributions			\$ 21,843,736
Dividends and Interest Income and Changes in Valuations of Investments		258,846	
Realized Gain/(Loss) of Marketable Securities		89,656	
Unrealized Gain/(Loss) on Investments		<u>(165,425)</u>	
			\$ 183,077
Total Support			<u>\$ 312,236,765</u>

ALLOCATIONS

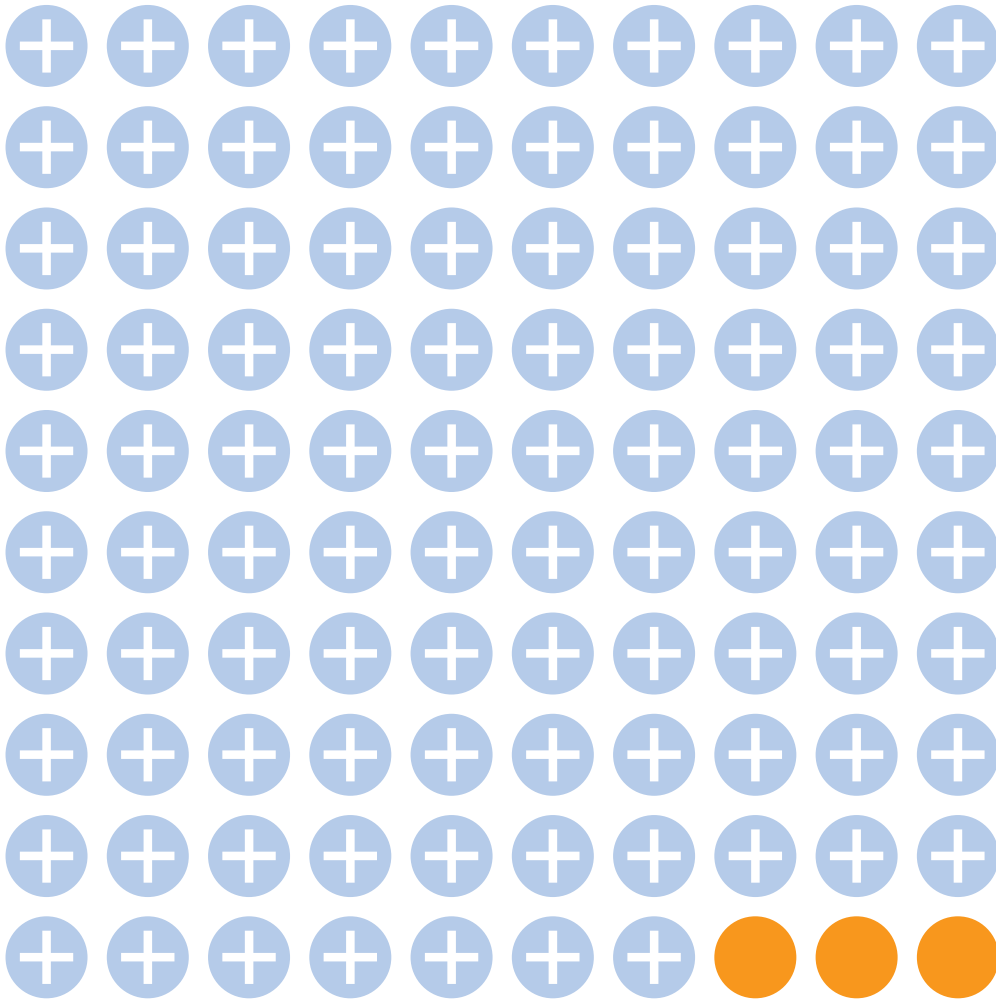
Pharmaceuticals and Medical Supplies*	\$	236,223,821	
Medical Volunteer Services		7,677,635	
Support for Health Projects		<u>13,437,426</u>	
Global Aid			\$ 257,338,882
Fundraising		4,025,427	
Administration		<u>3,671,920</u>	
			\$ 7,697,347
Total Allocations			<u>\$ 265,036,229</u>

*Includes Healing Help operations and placement of medicines and medical supplies valued at \$235,117,881

NET ASSETS

Net Assets as of September 30, 2010	\$	6,358,143	
Change in Net Assets		<u>47,200,536</u>	
Net Assets as of September 30, 2011			<u>\$ 53,558,679</u>

USES OF DONATIONS



+ 97.1%
GLOBAL AID

● 2.9%
ADMINISTRATION
& FUNDING

97.1% of donations to CMMB in FY2011 went directly toward our lifesaving programs. This is not something new: We have posted similar results for many years, as reflected in the high ratings we traditionally receive from charity rating organizations.



CMMB has been awarded a 4-star exceptional rating from Charity Navigator, which indicates that CMMB exceeds industry standards and outperforms most charities in its cause.



CMMB is a Better Business Bureau Accredited Charity, having met all 20 Better Business Bureau Standards for charity accountability. This designation is indicative of CMMB's high standards.

Gifts

IN KIND

The companies who have donated medicines and medical supplies have supported CMMB's Healing Help program as never before, for which we are very thankful. In 2011, their gifts totaled over \$283 million and were shipped to recipients throughout the world. This was a record-breaking year for CMMB, and we are most appreciative of the support of those listed here. For more information, please contact: Darnelle Bernier, Director of Business Development—Global Health, at dbernier@cmmb.org.

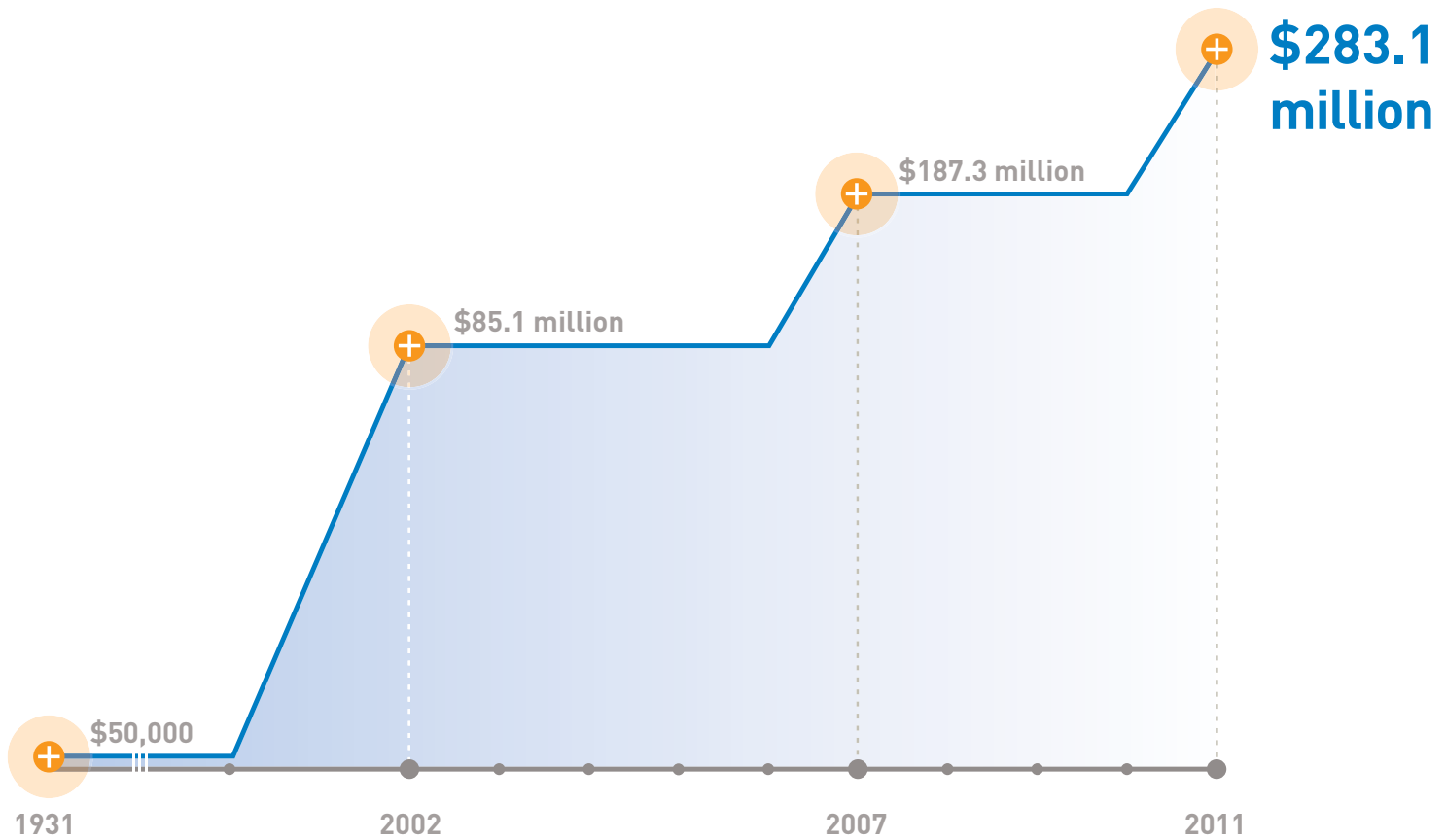


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GIFTS IN KIND SUPPORT

2011 was a record-setting year!



OUR

Faithful

The faith and loyalty of our donors have been crucial to CMMB's accomplishments through its first century.

Gifts by Level	Number of Contributors
\$50,000+	37
\$25,000+	21
\$10,000+	70
\$5,000+	95
\$1000+	894
\$500+	1,170
\$250+	2,190
\$100+	6,770
\$1-99	28,133
TOTAL	39,380

We are grateful to the tens of thousands of those who have made our work possible. Today, we would like to offer our sincere thanks to each and every friend who has supported us in 2011.

The Founder's Council

Space limitations in this book permit us to recognize by name only those members of **The Founder's Council**, those who have made cumulative contributions of \$1,000 or more. It reflects all gifts made between January 1, 2011 through December 31, 2011.

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